

**CLAREMONT NURSING AND REHABILITATION CENTER (CNRC)  
BOARD MEETING MINUTES**

**Monday, January 22, 2018, 10:00 AM  
Commissioners Hearing Room**

**Present:** Commissioners Vincent DiFilippo, Gary Eichelberger; Sandy Moyle, Acting Deputy Chief Clerk; Bob Ritter, Nursing Home Administrator; Helen Schultz, CNRC Marketing; Jennifer Setlak, Dawn Birks, Brad King CNRC; Dana Best, Ron Snow, Brandon Yeager, Finance; Mick Burkett, Human Resources; Theresa Kissinger, Recording Secretary. Commissioner Hertzler participated via telephone.

**Call to Order:** Commissioner DiFilippo called the meeting to order.

**Roll Call:** Commissioners DiFilippo, and Eichelberger were present. Commissioner Hertzler participated via telephone.

**Public Comment:** None

**Approval of Minutes:** Commissioner Hertzler moved to approve the CNRC Minutes of November 27, 2017. Commissioner DiFilippo seconded the motion and it unanimously carried.

**Admissions Report – December 2017:**

- **Admissions and Referrals:** Ron Snow reviewed the Summary of Admissions and Referrals Report for December, 2017. (see attached)
- **Medical Assistance (MA) Approvals (December):** Ron reported there were 7 MA approved; 28 currently outstanding MA pending. (see attached)

**CNRC Staffing:** Mick Burkett stated that for the month of December there are 22 full time vacancies and 8 part time vacancies for CNA's. There are 5 full time vacancies and 2 part time positions available for LPN's, and 1 full time RN vacancy. (see attached)

Mick reviewed the Exit Survey Data, he said they only do the survey on the voluntary employees that leave on good status. Overall Mick thinks that it has improved from what it was before. What stand out is 89% of the people that left were employed less than six months. He said not sure if that is because of bad hiring, bad fit or something else. We need to find out why we are losing people so soon. Mick thinks we need to ask more detailed questions of why they are leaving. Jennifer Setlak said we are open to any suggestion to get the new employees to stay and give them the experience so they feel compatible in what they are doing, it is hard work. Mr. Ritter said that he speaks to each orientation group. (see attached)

**Draft Financial Report – December 2017 – Ron Snow:** (see attached)

- Fund Balance
- Census
- Revenue
- Analytics
- Accounts Receivable

Commissioner Hertzler asked Ron if the fund balance includes the net from the IGT. Ron said yes it does. He also asked if we did not have the IGT, what the fund balance would be. Ron said that he would have to

pull the exact IGT number but thinks it about a million dollars. Commissioner Hertzler thinks for the last quarter things have improved. Ron said that transitions census being favorable has really helped things. Mr. Ritter said that Jennifer Setlak and Cindy have been doing an outstanding job in managing the nursing PPD.

#### **Other Business/Discussion:**

- **Acceptance of Donations:** Ron Snow said Claremont Nursing Home has received three donations. The first one was from family they made a \$100 donation for two family members that were cared for at the facility. The second donation of \$50 from Bonnie and Dennis Hoffman to go to Heritage Harbor. The third donation for \$500 from The Sons of American Legion, Post 109 in Mechanicsburg. Requesting approval to accept donations.

Commissioner Eichelberger made a motion to approve the three money donations. Commissioner Hertzler seconded the motion and it unanimously carried. Commissioner Hertzler asked where the money goes. Dana said that it is allocated to the General operations of the Nursing Home or where ever the person that is donating wants it to go too.

- **FSES update – Discussion of CMS Regulations-Leah Sailhamer:** Commissioner DiFilippo said, with the Government shut down Leah Sailhamer from Lou Barletta's Office could not be here today she needed to stay in office today. Commissioner DiFilippo started off by saying there was something he wanted to point out, he said it appears this official waiver request wasn't approved till January 11, 2018, but the clock started ticking back from when the deficiency was first found in February 13, 2017. Senators Casey's Office is looking into this for us. There appears to be some confusion, CMS only approves the waiver request they have no say in the approval of the plan of correction. The plan of correction cannot be approved till the waiver request was approved which wasn't approved till January 11, 2018. Barletta's office is putting together a letter to send to CMS. Commissioner DiFilippo said that he has three questions to ask: What does CMS do, what is their role do they just approve the waiver request? Is it the Department of Health that covers the plan of correction, why doesn't the five years start date of approval? And finally why do we have to make these corrections at all? Commissioner DiFilippo asked Mr. Ritter if he had anything up-to-date information. Commissioner said that one government official will say one thing and another one will say another thing and we are stuck here trying to figure out what we have to do, who approves what we have to do. Someone from Toomey's office told Commissioner DiFilippo that they should be working on the plan of corrections regardless of the CMS approval. Mr. Ritter said when the Nursing Home got sited; it was his understanding at that time from Life Safety people that CMS at that point had taken all responsibility of the program. Mr. Ritter said it used to be Department of Health Life Safety was in charge, but at that point Bob said it was communicated that CMS was the final authority for everything. Commissioner DiFilippo asked who has final say on plans and correction. Mr. Ritter said it's going to be the Department of Health Life Safety. Commissioner asked if that was Sheila Osborns area. Mr. Ritter said yes. Commissioner DiFilippo asked has or has not the plan of corrections been approved yet. Mr. Ritter said the plan of correction may have been approved but now it has to go to Building Plans and Construction Department of Life Safety for approval once the building part get approved then it will be good for us to do the work. Mr. Ritter said what we should do at this point is simultaneously make our request to Life Safety for the building part and begin putting bids out for the work. So if we get everything back at one time we can move forward without having to wait for one or the other. Commissioner DiFilippo said for whatever reason this step could not be moved forward until CMS approved the five year waiver request is that true or false. Mr. Ritter said that said that is a true statement. Commissioner Hertzler said the important thing is that we want to do whatever we have to do, but to what extent are these new regulations absolutely necessary.
- **Nursing Home New Agreement:** Mr. Ritter handed out to the Commissioners the Nursing Facility Admission Agreement, Short-Term Rehabilitation Stay, Responsible Person Agreement

and the Agreement to Resolve Disputes. Mr. Ritter said that these are all final and have been reviewed by the Solicitor, Mr. Brenneman. Commissioner Hertzler asked if the new Admissions Agreement is it up-to-date with all the Federal Regulations. Mr. Ritter told him that it meets all current rules and regulations. Mr. Ritter said he is looking for approval of the new Admissions Agreement. Commissioner Hertzler asked if this is retroactive to a certain time. Mr. Ritter said the new Admissions Agreement has not been used, to get us through the interim we took current admissions agreement and it was amended to address the more immediate rules. Commissioner DiFilippo said action will be taken on Thursdays Workshop since this was just given to us to review. Mr. Ritter said that he was assured by their attorney that it met all the rules. Commissioner Hertzler asked Mr. Ritter what attorney. He replied that Steven Montresor from Latsha Davis & McKenna. Commissioner Eichelberger said that he thought they just did collection, do we use them for other things. Mr. Ritter said we have used them for this and we will use them for the education of the staff to the new agreement. Commissioner Eichelberger was wondering if that is outside the scope of arrangement that we have with them. Mr. Ritter said that he will verify with Mr. Brenneman.

**Executive Session:** No Executive Session needed.

**Adjournment:** There being no further business to come before the Board, the meeting adjourned at 10:56 AM.

Respectfully Submitted,

Theresa Kissinger  
Administrative Technician

	Sum of Scheduled	Sum of Unscheduled	Sum of Worked	% Scheduled	% Unscheduled		
2017							
1	1,115.25	2,986.50	50,703.25	2.20%	5.89%		
640-10, Administration	51.75	77.50	2,586.25	2.00%	3.00%		
640-11, Nursing	661.75	2,074.25	32,490.25	2.04%	6.38%		
640-12, Health Info Management	51.75	8.00	1,627.50	3.18%	0.49%		
640-14, Maintenance & Facility	56.50	1.25	1,370.50	4.12%	0.09%		
640-16, Activities	18.00	65.75	1,479.75	1.22%	4.44%		
640-17, Social Services	66.00	25.00	971.00	6.80%	2.57%		
640-18, Dietary	91.50	332.00	5,555.00	1.65%	5.98%		
640-19, Laundry	15.25	54.00	1,407.50	1.08%	3.84%		
640-20, Housekeeping	102.75	348.75	3,215.50	3.20%	10.85%		
2	1,427.70	2,539.30	44,049.50	3.24%	5.76%		
640-10, Administration	116.00	59.00	2,240.25	5.18%	2.63%		
640-11, Nursing	980.92	1,654.58	28,386.50	3.46%	5.83%		
640-12, Health Info Management	36.25	74.50	1,340.25	2.70%	5.56%		
640-14, Maintenance & Facility	92.00		1,186.00	7.76%	0.00%		
640-16, Activities	27.00	61.25	1,411.50	1.91%	4.34%		
640-17, Social Services	22.50	35.00	908.00	2.48%	3.85%		
640-18, Dietary	48.50	410.50	4,613.75	1.05%	8.90%		
640-19, Laundry	24.03	21.97	1,223.25	1.96%	1.80%		
640-20, Housekeeping	80.50	222.50	2,740.00	2.94%	8.12%		
3	1,889.53	3,144.43	48,748.00	3.88%	6.45%		
640-10, Administration	108.75	48.25	2,272.75	4.78%	2.12%		
640-11, Nursing	1,380.17	2,079.05	31,690.25	4.36%	6.56%		
640-12, Health Info Management	84.25	41.00	1,537.25	5.48%	2.67%		
640-14, Maintenance & Facility	48.25	17.25	1,402.25	3.44%	1.23%		
640-16, Activities	49.50	42.25	1,620.25	3.06%	2.61%		
640-17, Social Services	64.25	31.25	1,013.25	6.34%	3.08%		
640-18, Dietary	62.87	396.38	5,114.50	1.23%	7.75%		
640-19, Laundry	12.50	227.25	1,248.75	1.00%	18.20%		
640-20, Housekeeping	79.00	261.75	2,848.75	2.77%	9.19%		
4	2,145.95	2,470.05	48,673.50	4.41%	5.07%		
640-10, Administration	208.50	0.25	1,871.00	11.14%	0.01%		
640-11, Nursing	1,131.95	1,965.30	32,173.75	3.52%	6.11%		
640-12, Health Info Management	75.75	8.00	1,361.25	5.56%	0.59%		
640-14, Maintenance & Facility	140.00		1,236.50	11.32%	0.00%		
640-16, Activities	83.00	0.50	1,505.00	5.51%	0.03%		
640-17, Social Services	98.25	5.50	857.75	11.45%	0.64%		
640-18, Dietary	218.25	213.50	5,448.50	4.01%	3.92%		
640-19, Laundry	100.50	161.50	1,144.75	8.78%	14.11%		
640-20, Housekeeping	89.75	115.50	3,075.00	2.92%	3.76%		
5	2,782.12	3,260.78	50,800.25	5.48%	6.42%	Hours of Protected	Adj. % Unscheduled
640-10, Administration	82.00	16.75	2,024.50	4.05%	0.83%	0.00	0.83%
640-11, Nursing	1,812.87	2,014.28	33,911.75	5.35%	5.94%	672.00	3.96%
640-12, Health Info Management	196.75	8.25	1,410.00	13.95%	0.59%	0.00	0.59%
640-14, Maintenance & Facility	108.75	11.00	1,354.25	8.03%	0.81%	11.00	0.00%

640-16, Activities	87.00	7.25	1,638.75	5.31%	0.44%	0.00	0.44%
640-17, Social Services	65.75	109.25	931.50	7.06%	11.73%	96.00	1.42%
640-18, Dietary	210.75	661.25	5,177.50	4.07%	12.77%	232.00	8.29%
640-19, Laundry	50.00	209.25	1,223.00	4.09%	17.11%	192.00	1.41%
640-20, Housekeeping	168.25	223.50	3,129.00	5.38%	7.14%	150.00	2.35%
6	3,633.25	2,925.25	46,511.50	7.81%	6.29%		
640-10, Administration	113.25	10.75	1,850.25	6.12%	0.58%	0.00	0.58%
640-11, Nursing	2,291.75	1,855.50	31,086.25	7.37%	5.97%	708.00	3.69%
640-12, Health Info Management	125.75	0.25	1,463.50	8.59%	0.02%	0.00	0.02%
640-14, Maintenance & Facility	156.75	16.75	1,242.25	12.62%	1.35%	0.75	1.29%
640-16, Activities	51.50	65.00	1,537.50	3.35%	4.23%	56.00	0.59%
640-17, Social Services	135.25	179.75	743.25	18.20%	24.18%	176.00	0.50%
640-18, Dietary	406.50	278.50	4,787.00	8.49%	5.82%	136.00	2.98%
640-19, Laundry	72.00	187.50	1,066.00	6.75%	17.59%	136.00	4.83%
640-20, Housekeeping	280.50	331.25	2,735.50	10.25%	12.11%	206.50	4.56%
7	3,832.32	2,614.68	49,964.00	7.67%	5.23%		
640-10, Administration	118.00	0.00	1,816.75	6.50%	0.00%		0.00%
640-11, Nursing	2,553.83	1,647.42	33,640.50	7.59%	4.90%		4.90%
640-12, Health Info Management	88.00	128.00	1,299.50	6.77%	9.85%	128	0.00%
640-14, Maintenance & Facility	97.50	9.00	1,319.25	7.39%	0.68%		0.68%
640-16, Activities	121.75	67.25	1,428.00	8.53%	4.71%		4.71%
640-17, Social Services	72.25	169.75	768.25	9.40%	22.10%	168	0.23%
640-18, Dietary	323.25	260.25	5,592.25	5.78%	4.65%		4.65%
640-19, Laundry	117.25	5.75	1,207.50	9.71%	0.48%		0.48%
640-20, Housekeeping	340.48	327.27	2,892.00	11.77%	11.32%	236.25	3.15%
8	4,161.13	2,909.77	49,420.00	8.42%	5.89%		
640-10, Administration	138.15	6.60	2,164.50	6.38%	0.30%		0.30%
640-11, Nursing	2,686.98	1,752.17	32,499.00	8.27%	5.39%	450	4.01%
640-12, Health Info Management	110.25	184.00	1,366.25	8.07%	13.47%	184	0.00%
640-14, Maintenance & Facility	147.00	8.75	1,344.25	10.94%	0.65%		0.65%
640-16, Activities	158.75	31.75	1,556.00	10.20%	2.04%		2.04%
640-17, Social Services	89.75	210.50	810.50	11.07%	25.97%	192	2.28%
640-18, Dietary	441.75	417.25	5,315.75	8.31%	7.85%	184	4.39%
640-19, Laundry	120.00	17.75	1,318.25	9.10%	1.35%		1.35%
640-20, Housekeeping	268.50	281.00	3,045.50	8.82%	9.23%	180	3.32%
9	3,206.23	3,265.60	47,636.00	6.73%	6.86%		
640-10, Administration	173.00	42.50	2,053.50	8.42%	2.07%		
640-11, Nursing	2,001.93	1,945.15	31,684.00	6.32%	6.14%	528.25	4.47%
640-12, Health Info Management	176.00	200.00	1,118.75	15.73%	17.88%	168	2.86%
640-14, Maintenance & Facility	91.50	11.25	1,278.00	7.16%	0.88%		0.88%
640-16, Activities	149.75		1,468.75	10.20%	0.00%		0.00%
640-17, Social Services	76.75	185.75	750.75	10.22%	24.74%	168	2.36%
640-18, Dietary	292.25	482.00	5,224.50	5.59%	9.23%	168	6.01%
640-19, Laundry	76.00	27.75	1,242.25	6.12%	2.23%		2.23%
640-20, Housekeeping	169.05	371.20	2,815.50	6.00%	13.18%	234	4.87%
10	2,515.65	2,934.60	47,746.25	5.27%	6.15%		
640-10, Administration	155.25		2,166.50	7.17%	0.00%		

640-11, Nursing	1,525.90	2,022.10	31,093.50	4.91%	6.50%	716.25	4.20%
640-12, Health Info Management	62.25	224.00	1,280.00	4.86%	17.50%	216	0.63%
640-14, Maintenance & Facility	96.25	1.25	1,322.25	7.28%	0.09%		
640-16, Activities	143.00	42.00	1,476.75	9.68%	2.84%		
640-17, Social Services	70.00	7.25	974.50	7.18%	0.74%		
640-18, Dietary	223.25	254.25	5,479.00	4.07%	4.64%		
640-19, Laundry	92.00	28.00	1,290.00	7.13%	2.17%		
640-20, Housekeeping	147.75	355.75	2,663.75	5.55%	13.36%	216	5.25%
11	2446.42	2797.83	48633.5				
640-10, Administration	88.50	49.25	2273.5	3.89%	2.17%		
640-11, Nursing	1416.88	2200.37	31688.25	4.47%	6.94%	1309.5	2.81%
640-12, Health Info Management	87.00	184.00	1190.5	7.31%	15.46%	176	0.67%
640-14, Maintenance & Facility	80.25	21.00	1336.25	6.01%	1.57%		
640-16, Activities	79.78	42.47	1568.25	5.09%	2.71%		
640-17, Social Services	56.75	18.25	994.25	5.71%	1.84%		
640-18, Dietary	367.00	177.25	5443.5	6.74%	3.26%		
640-19, Laundry	112.50	24.00	1334.5	8.43%	1.80%		
640-20, Housekeeping	157.75	81.25	2804.5	5.62%	2.90%		
12	2882.516667	3345.233333	47150.25	6.11%	7.09%		
640-10, Administration	145	15.25	2140.75	6.77%	0.71%		
640-11, Nursing	1422.516667	2486.983333	31381.5	4.53%	7.92%	1,576.00	2.90%
640-12, Health Info Management	245.75	48	992.25	24.77%	4.84%		
640-14, Maintenance & Facility	121		1288	9.39%	0.00%		
640-16, Activities	147	131.75	1370.25	10.73%	9.62%	112	1.44%
640-17, Social Services	93.5	32	891.5	10.49%	3.59%		
640-18, Dietary	320.75	286.25	5392.25	5.95%	5.31%	40.5	4.56%
640-19, Laundry	135.75	168	1011.5	13.42%	16.61%	128	3.95%
640-20, Housekeeping	251.25	177	2682.25	9.37%	6.60%	115	2.31%

Month	New Hires					Terminations					Vacant Positions									
	C.N.A FT	C.N.A PT	LPN FT	LPN PT	RN FT	C.N.A FT	C.N.A PT	LPN FT	LPN PT	RN FT	C.N.A FT	% C.N.A FT	C.N.A PT	% C.N.A PT	LPN FT	% LPN FT	LPN PT	% LPN PT	RN FT	% RN FT
Jul-16	5	4	1	0	1	4	1	0	1	1	8	6.35%	13	59.09%	2	5.00%	1	50.00%	0	0.00%
Aug-16	3	2	0	0	2	5	2	1	0	1	11	8.73%	14	63.64%	3	7.50%	1	50.00%	0	0.00%
Sep-16	13	2	1	0	0	2	3	2	2	2	12	9.52%	13	59.09%	5	12.50%	1	50.00%	0	0.00%
Oct-16	5	4	0	1	1	4	1	1	0	2	13	10.32%	12	54.55%	6	15.00%	1	50.00%	0	0.00%
Nov-16	0	3	1	0	1	2	0	2	1	2	14	11.11%	13	59.09%	6	15.00%	1	50.00%	0	0.00%
Dec-16	2	1	1	0	1	6	3	0	0	3	18	14.29%	11	50.00%	5	12.50%	1	50.00%	0	0.00%
Jan-17	3	1	0	0	2	2	1	0	1	0	22	17.46%	12	54.55%	5	12.50%	1	50.00%	0	0.00%
Feb-17	4	2	1	1	0	0	0	0	0	2	22	17.46%	12	54.55%	5	12.50%	1	50.00%	2	13.33%
Mar-17	7	1	2	3	3	1	0	0	0	0	20	15.87%	6	27.27%	4	10.00%	2	100.00%	1	6.67%
Apr-17	2	6	2	1	0	1	0	0	0	0	17	13.49%	10	45.45%	0	0.00%	2	100.00%	1	6.67%
May-17	4	0	0	1	1	3	0	1	0	0	20	15.87%	11	50.00%	1	2.50%	2	100.00%	0	0.00%
Jun-17	4	4	0	1	0	1	1	1	0	1	20	15.87%	11	50.00%	2	5.00%	0	0.00%	3	20.00%
Jul-17	3	7	0	0	0	2	3	2	0	0	19	15.08%	9	40.91%	3	7.50%	1	50.00%	4	26.67%
Aug-17	2	7	1	0	4	3	3	0	1	2	20	15.87%	9	40.91%	3	7.50%	1	50.00%	2	13.33%
Sep-17	0	0	0	0	1	2	2	0	3	0	22	17.46%	11	50.00%	3	7.50%	1	50.00%	2	13.33%
Oct-17	3	1	1	0	0	1	2	0	1	0	21	16.67%	8	36.36%	5	12.50%	2	100.00%	1	6.67%
Nov-17	2	0	0	0	1	3	2	1	0	0	26	20.63%	8	36.36%	6	15.00%	2	100.00%	0	0.00%
Dec-17	0	1	0	1	0	0	3	0	0	1	22	17.46%	8	36.36%	5	12.50%	2	100.00%	1	6.67%

### CNRC EXIT SURVEY DATA

		Jan-17
1	Number of Responses	9
2	Most common Job function	Nursing
3	Main Reason for Leaving	Better opportunity and other.
4	How Long Employed	Less than 6 months (89%)
5	Overall how happy or unhappy with the work at CNRC	Positive
6	How likely to recommend CNRC to a friend.	Inconclusive
7	Communication between management and employees is good.	Slightly positive.
8	Satisfied with job-related training at CNRC.	Slightly positive.
9	Have a good working relationship with coworkers.	Slightly positive.
10	Employees are willing to take new tasks on.	Slightly positive.
11	Employee at CNRC accept change.	Slightly negative.

Negative	Net percentage -33% or greater
Slightly negative	Net percentage -10 to -33%
Nuetral	Net percentage -10 to +10%
Slightly positive	Net perentage +10 to +33%
Positive	Net percentage +33% or greater
Inconclusive	Cannot Determine

## CNRC Key Indicators

	Budget	Actual (YTD)	Var. Inc/(Dec)	Fav/(Unfav)	Prior (YTD)	Actual (YTD)	Var. Inc/(Dec)	Fav/(Unfav)
<b>Census/Volume</b>								
Avg Daily Census	266.00	261.12	(4.88)	Unfavorable	243.24	261.12	17.88	Favorable
Census Days	97,090	95,310	(1,780)	Unfavorable	89,026	95,310	6,284	Favorable

<b>Transitions Census</b>								
Medicare A Census	14	15.41	1.41	Favorable	10.92	15.41	4.49	Favorable
Commercial Ins Census	13	10.54	(2.46)	Unfavorable	9.13	10.54	1.41	Favorable
Total Census	27	25.94	(1.06)	Unfavorable	20.05	25.94	5.89	Favorable
Admissions	444	329	(115)	Unfavorable	270	329	59	Favorable

<b>Reimbursement Rate/Mix</b>								
Avg. Room & Board Rate	\$ 232.07	\$ 229.78	\$ (2.29)	Unfavorable	\$ 248.40	\$ 229.78	\$ (18.62)	Unfavorable
Avg. Resident Rev Rate	\$ 240.77	\$ 245.85	\$ 5.08	Favorable	\$ 257.33	\$ 245.85	\$ (11.48)	Unfavorable

<b>Labor</b>								
PPD - Salary/Benefits (Including Agency)	\$ 183.23	\$ 182.25	\$ (0.97)	Favorable	\$ 211.08	\$ 182.25	\$ (28.83)	Favorable
PPD - OT and Agency	\$ 14.12	\$ 14.99	\$ 0.87	Unfavorable	\$ 14.68	\$ 14.99	\$ 0.31	Unfavorable
NHPPD (November)	3.46	3.66	0.20	Favorable	3.93	3.66	(0.27)	Unfavorable

<b>Expenses</b>								
PPD - Operating	\$ 137.25	\$ 143.74	\$ 6.49	Unfavorable	\$ 131.94	\$ 143.74	\$ 11.79	Unfavorable

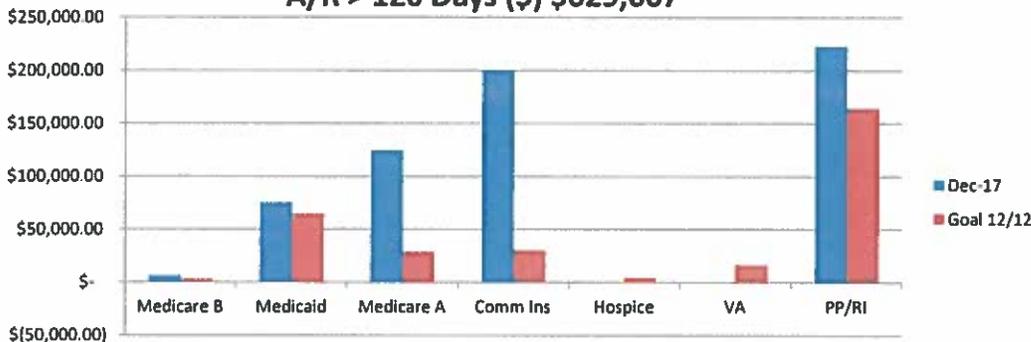
	Goal	Actual (Dec)	Var. Inc/(Dec)	Fav/(Unfav)	Prior (Dec)	Actual (Dec)	Var. Inc/(Dec)	Fav/(Unfav)
<b>Account Receivable</b>								
% AR > 120 days	10%	14.24%	4.24%	Unfavorable	13.06%	14.24%	1.18%	Unfavorable
Rev - Days in AR	55.00	59.85	4.85	Unfavorable	53.24	59.85	6.61	Unfavorable
C/A as % of Oper. Rev	1%	0.60%	-0.40%	Favorable	62.00%	0.60%	-61.40%	Favorable
W/O as % of Oper. Rev	1%	1.12%	0.12%	Unfavorable	1.09%	1.12%	0.03%	Unfavorable

	12/31/2016	12/31/2017	Var. Inc/(Dec)	Fav/(Unfav)	12/31/2016	12/31/2017	Var. Inc/(Dec)	Fav/(Unfav)
<b>Fund Balance</b>								
Fund Balance	\$ 3,363,992	\$ 2,939,735	\$ (424,257)	Unfavorable	\$ 3,363,992	\$ 2,939,735	\$ (424,257)	Unfavorable

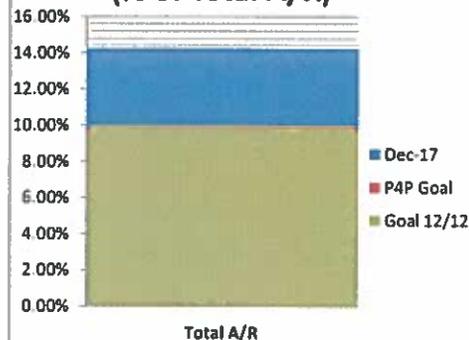
### Total A/R (\$)



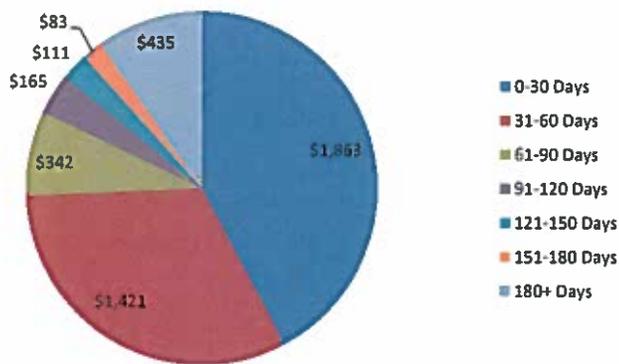
### A/R > 120 Days (\$) \$629,667



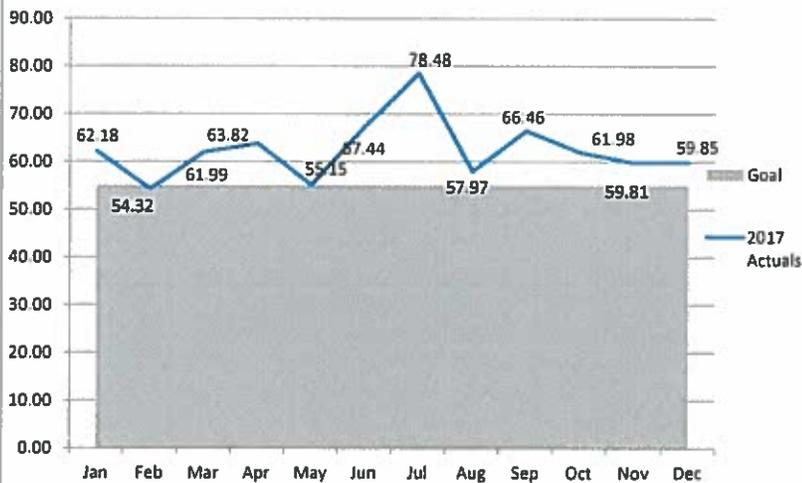
### A/R > 120 Days (% of Total A/R)



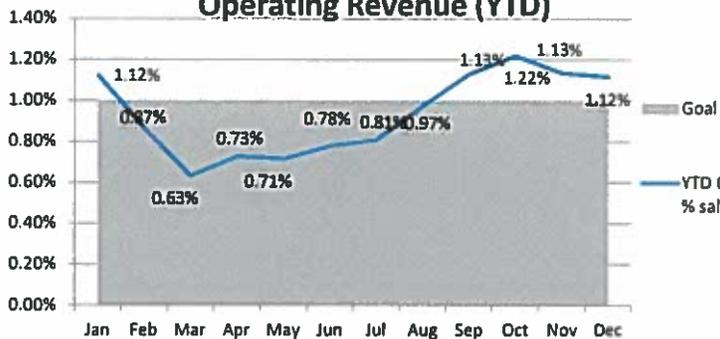
### Total A/R (\$ in Thousands) \$4,420,571



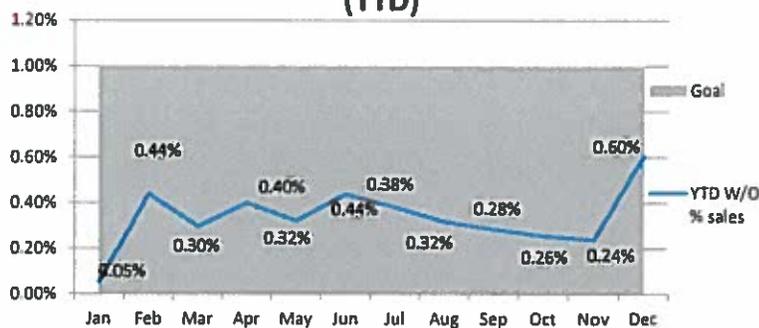
### Revenue - Days in A/R



### Contractual Adjustments as % of Operating Revenue (YTD)



### Write Offs as a % of Operating Income (YTD)



Claremont Nursing & Rehab Center  
Income Statement  
2017 Actual vs. Budget Comparison

1/17/2018

	December YTD			Dec-17		
	Actual	Budget	Inc/(Dec)	Actual	Budget	Inc/(Dec)
Resident R&B Revenues	21,899,919.57	22,531,276.99	(631,357.42) 1)	2,067,745.87	2,024,067.90	43,677.97
Other resident revenues	1,531,341.93	844,441.89	686,900.04 2)	143,783.35	76,140.95	67,642.40
Misc MA Revenues	6,748,266.52	6,527,883.62	220,382.90 3)	141,385.93	69,197.31	72,188.62
Bad Debt Allowance	(243,849.69)	(137,490.00)	(106,359.69) 4)	(43,479.35)	(12,495.00)	(30,984.35)
Misc Revenues	183,388.36	142,073.00	41,315.36	42,471.86	12,911.50	29,560.36
<b>Total Revenues</b>	<b>30,119,066.69</b>	<b>29,908,185.50</b>	<b>210,881.19</b>	<b>2,351,907.66</b>	<b>2,169,822.66</b>	<b>182,085.00</b>
Per Patient Day	316.01	308.05	7.97	290.90	263.14	27.76
Salary & Benefits	(18,496,514.90)	(17,579,747.87)	(916,767.03) 5)	(2,840,328.56)	(1,515,058.71)	(1,325,269.85)
Operating	(8,388,802.05)	(8,130,869.11)	(257,932.94) 6)	(1,362,724.61)	(696,187.39)	(666,537.22)
Mem. Garden Expenses	(98,199.06)	-	(98,199.06)	-	-	-
Other expenses	(5,212,663.81)	(5,194,667.45)	(17,996.36) 7)	(187,238.65)	(85,237.94)	(102,000.71)
<b>Total Expenses</b>	<b>(32,196,179.82)</b>	<b>(30,905,284.43)</b>	<b>(1,290,895.39)</b>	<b>(4,390,291.82)</b>	<b>(2,296,484.04)</b>	<b>(2,093,807.78)</b>
Per Patient Day	(337.80)	(318.32)	(19.49)	(543.02)	(278.50)	(264.52)
Adj to Surplus/loss Non-pro)	-	-	-	-	-	-
<b>Inc/(Dec) to Fund Balance</b>	<b>(2,077,113.13)</b>	<b>(997,098.93)</b>	<b>(1,080,014.20)</b>	<b>(2,038,384.16)</b>	<b>(126,661.38)</b>	<b>(1,911,722.78)</b>
Per Patient Day	(21.79)	(10.27)	(11.52)	(252.12)	(15.36)	(236.76)

YTD variances

- 1) Unfavorable census volume by 1780 days; \$563K unfavorable
- 1) Resident reimbursement rate is unfavorable by \$2.29/day; \$229K unfavorable
- 2) Other Resident Revenues reimbursement rate favorable \$7.37; \$702K favorable
- 3) IGT revenue was received in June.
- 4) Bad debt is a percentage of A/R by payor, that we expect not to be collected. Bad debt will be adjusted at year end based on the bad debt policy.
- 5) OT is overbudget by \$26K, FT/PT is underbudget by \$409K
- 5) Actual salary and benefit per patient day is \$182.25 including temporary employees vs the budget of \$183.23 with temp agency, unfavorable of \$.97 per patient day.
- 5) Medical Insurance is underbudget \$77K, favorable
- 5) Retirement is underbudget \$67K, favorable
- 5) Dental Insurance is underbudget \$14K, favorable
- 6) Occupational Therapy is underbudget \$13K, favorable
- 6) Physical Therapy is overbudget \$6K, unfavorable
- 6) Speech Therapy is underbudget \$18K, favorable
- 6) Transportation Services are underbudget \$21K, favorable
- 6) Building Maintenance is underbudget \$8K, favorable
- 6) Office Supplies are underbudget \$49K, favorable
- 6) Medical Supplies Expense is underbudget \$17K, favorable
- 7) Transfer out to the General Fund for the debt payment happened in July

Draft

Summary of Referrals and Admissions  
December 2017

	December	November	October
Referrals	142	151	125
Admissions (includes re-admits)	29	29	45
Denials	48	48	39
Discharges	27	33	24
Deaths	7	9	15

Admissions Breakdown	Long Term	Short Term
MAP	4	25
MA	0	0
MCA	0	0
PP	2	16
VA	0	0
Insurance	0	9
Hospice	1	0

Denial Types	48	Other Application disposition
Bariatric	11	Home 0
Medical	17	Other SNF's 20
Behavior	20	Assisted Living 0
No beds	0	Rehab 1
Insurance	0	No Respite required 0
		Deceased 0

	December	November	October
MA Approved	7	6	7
MA Pending - at CAO	12	8	8
MA Pending - Other	December 4	4	0
MA Pending - Other	November 4	8	8
MA Pending - Other	October 8	6	9

MCA census at 12/31/17	
Traditional	Managed Care
17	18

Avg Bed Days Per Month- 2017  
YTD 2017

1/18/2018

Budget	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD
Medicare A	18	18	18	18	18	18	18	18	18	18	18	18	18.00
Comm Insur	15	15	15	15	15	15	15	15	15	15	15	15	15.00
Medicaid	193	193	193	193	193	193	193	193	193	193	193	193	193.00
Private	35	35	35	35	35	35	35	35	35	35	35	35	35.00
Veterans	5	5	5	5	5	5	5	5	5	5	5	5	5.00
Hospice	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Census</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>266.00</b>
<b>Room &amp; Board Revenue</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>2,082,219.17</b>	<b>22,904,410.87</b>
<b>FY Revenue</b>													<b>266.00</b>
<b>Total</b>													<b>266.00</b>
Actual	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD
Medicare A	19.29	20.14	14.74	12.33	13.87	15.90	8.87	9.23	12.17	16.16	21.30	21.32	15.44
Comm Insur	9.94	11.71	7.39	9.90	11.94	13.20	13.84	8.29	10.30	10.68	10.97	8.48	10.56
Medicaid	200.81	197.29	197.81	199.63	194.68	201.03	209.45	203.03	195.50	196.58	196.03	194.48	196.34
Private	28.55	28.32	29.13	24.73	27.23	24.30	23.23	24.26	24.90	27.03	26.97	28.48	28.85
Veterans	7.13	7.00	7.97	10.53	8.71	10.17	11.97	12.42	12.10	11.90	9.70	8.00	9.81
Hospice	-	-	0.61	0.07	-	-	0.16	-	0.53	0.13	-	0.03	0.12
<b>Total Census</b>	<b>265.71</b>	<b>264.46</b>	<b>257.65</b>	<b>257.20</b>	<b>256.42</b>	<b>264.60</b>	<b>267.52</b>	<b>257.23</b>	<b>255.50</b>	<b>262.48</b>	<b>264.97</b>	<b>260.81</b>	<b>261.12</b>
<b>Room &amp; Board Revenue</b>	<b>1,967,220.92</b>	<b>\$ 2,139,164.21</b>	<b>1,901,600.82</b>	<b>1,904,065.41</b>	<b>2,004,311.46</b>	<b>1,945,315.59</b>	<b>2,013,848.53</b>	<b>2,778,250.76</b>	<b>1,069,305.47</b>	<b>2,109,090.53</b>	<b>2,067,745.87</b>	<b>260.81</b>	<b>21,899,919.57</b>
<b>YTD Revenue</b>													<b>261.12</b>
Variance Fav(Unfavorable)	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD
Medicare A	1.29	2.14	(3.26)	(5.67)	(4.13)	(2.10)	(9.13)	(8.77)	(5.83)	(1.84)	3.30	3.32	(2.56)
Comm Insur	(5.06)	(3.29)	(7.61)	(5.10)	(3.06)	(1.80)	(1.16)	(6.71)	(4.70)	(4.32)	(4.03)	(6.52)	(4.44)
Medicaid	7.81	4.29	4.81	6.63	1.68	8.03	16.45	10.03	2.50	3.58	3.03	1.48	3.34
Private	(6.45)	(6.68)	(5.87)	(10.27)	(7.77)	(10.70)	(11.77)	(10.74)	(10.10)	(7.97)	(8.03)	(6.52)	(6.15)
Veterans	2.13	2.00	2.97	5.53	3.71	5.17	6.97	7.42	7.10	6.90	4.70	3.00	4.81
Hospice	-	-	0.61	0.07	-	-	0.16	-	0.53	0.13	-	0.03	0.12
<b>Total Census</b>	<b>(0.29)</b>	<b>(1.54)</b>	<b>(8.35)</b>	<b>(8.80)</b>	<b>(9.58)</b>	<b>(1.40)</b>	<b>1.52</b>	<b>(8.77)</b>	<b>(10.50)</b>	<b>(3.52)</b>	<b>(1.03)</b>	<b>(5.19)</b>	<b>(4.88)</b>
<b>Room &amp; Board Revenue</b>	<b>(114,998.25)</b>	<b>56,945.04</b>	<b>(180,618.35)</b>	<b>(178,153.76)</b>	<b>(77,907.71)</b>	<b>(136,903.58)</b>	<b>(68,370.64)</b>	<b>696,031.59</b>	<b>(1,012,913.70)</b>	<b>26,871.36</b>	<b>(14,473.30)</b>	<b>-</b>	<b>(1,004,491.30)</b>
<b>YTD Rev Var.</b>													<b>(4.88)</b>
	31	28	31	30	31	30	31	31	30	31	30	31	365

Admission Trends at CNRC

1/18/2018

	January	February	March	April	May	June	July	August	September	October	November	December	Total by Year
2017	39	32	39	33	31	43	21	32	37	45	36	29	417
2016	40	33	44	30	36	46	42	25	35	23	37	29	420
2015	25	17	19	27	25	26	27	21	23	31	24	27	292
2014	19	18	19	26	25	18	26	16	13	17	11	31	239
2013	25	17	19	26	18	17	14	23	18	31	17	19	244
2012	12	16	12	14	20	18	15	20	16	10	19	12	184
2011	10	12	22	19	14	15	22	21	21	17	15	16	204
<b>Total By Month</b>	<b>170</b>	<b>145</b>	<b>174</b>	<b>175</b>	<b>169</b>	<b>183</b>	<b>167</b>	<b>158</b>	<b>163</b>	<b>174</b>	<b>159</b>	<b>163</b>	<b>2000</b>

\* Budgeted Admissions Per Month is 44 Full House Admissions - 37 in transitions and 7 in rest of house

Average by Month Prior 2011-2016	21.83	18.83	22.50	23.67	23.00	23.33	24.33	21.00	21.00	21.50	20.50	22.33	21.99
2017 Admissions	39	32	39	33	31	43	21	32	37	45	36	29	
Mthly Increase over Avg Admissions	17.17	13.17	16.50	9.33	8.00	19.67	-3.33	11.00	16.00	23.50	15.50	6.67	
Mthly % increase over Avg	79%	70%	73%	39%	35%	84%	-14%	52%	76%	109%	76%	30%	

**Skilled Admissions - Full House**

	January	February	March	April	May	June	July	August	September	October	November	December	Total by Year	1/18/2018 YTD
2017	30	26	21	24	22	33	19	24	23	36	34	25		317
2016	32	27	33	24	25	31	26	20	28	21	26	26	319	319
2015	22	14	17	21	16	21	19	17	19	26	19	20	231	231
Increase Per Month	-2	-1	-12	0	-3	2	-7	4	-5	15	8	-1	-319	-2
% Increase in Admissions over 2016	-6.3%	-3.7%	-36.4%	0.0%	-12.0%	6.5%	-26.9%	20.0%	-17.9%	71.4%	30.8%	-3.8%		-0.6%

**Skilled Census - Full House**

**Budgeted Skilled Census Full House 28**

	January	February	March	April	May	June	July	August	September	October	November	December	Total by Year	YTD
2017	906	892	686	667	800	873	704	543	674	832	968	924	9469	9469
2016	708	841	904	683	812	759	779	717	623	765	533	766	8890	8890
2015	720	742	678	567	639	599	598	623	714	631	829	845	8185	8185
Increase Per Month	198	51	-218	-16	-12	114	-75	-174	51	67	435	158	579	1284
% Increase in Census Days over 2016	28.0%	6.1%	-24.1%	-2.3%	-1.5%	15.0%	-9.6%	-24.3%	8.2%	8.8%	81.6%	20.6%		6.5%

**Length of Stay - Skilled**

	January	February	March	April	May	June	July	August	September	October	November	December	Total by Year	YTD
2017	30.20	34.31	32.67	27.79	36.36	26.45	37.05	22.63	29.30	23.11	28.47	36.96		29.87
2016	22.13	31.15	27.39	28.46	32.48	24.48	29.96	35.85	22.25	36.43	20.50	29.46	27.87	27.87
2015	32.73	53.00	39.88	27.00	39.94	28.52	31.47	36.65	37.58	24.27	43.63	42.25	35.43	35.43
% Increase in Length of Skilled Stay	36.5%	10.1%	19.3%	-2.4%	11.9%	8.0%	23.7%	-36.9%	31.7%	-36.6%	38.9%	25.5%		7.2%

Transitions Census/Admissions  
YTD 2017

1/18/2018

Budgeted	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD
Medicare A Census	14	14	14	14	14	14	14	14	14	14	14	14	14.00
Comm Insur Census	13	13	13	13	13	13	13	13	13	13	13	13	13.00
<b>Total Census</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27.00</b>
<b>Admissions</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>37</b>	<b>444</b>
<hr/>													
Actual	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD *
Medicare A Census	19.29	20.14	14.74	12.33	13.87	15.90	8.87	9.23	12.17	16.16	21.30	21.32	15.41
Comm Insur Census	9.94	11.71	7.39	9.90	11.94	13.20	13.84	8.29	10.30	10.68	10.97	8.48	10.54
<b>Total Census</b>	<b>29.23</b>	<b>31.86</b>	<b>22.13</b>	<b>22.23</b>	<b>25.81</b>	<b>29.10</b>	<b>22.71</b>	<b>17.52</b>	<b>22.47</b>	<b>26.84</b>	<b>32.27</b>	<b>29.81</b>	<b>25.94</b>
<b>Admissions</b>	<b>30</b>	<b>28</b>	<b>27</b>	<b>23</b>	<b>24</b>	<b>36</b>	<b>19</b>	<b>25</b>	<b>21</b>	<b>34</b>	<b>35</b>	<b>27</b>	<b>329</b>
<hr/>													
Variance Fav(Unfavorable)	January	February	March	April	May	June	July	August	September	October	November	December	Avg. YTD
Medicare A Census	5.29	6.14	0.74	(1.67)	(0.13)	1.90	(5.13)	(4.77)	(1.83)	2.16	7.30	7.32	1.41
Comm Insur Census	(3.06)	(1.29)	(5.61)	(3.10)	(1.06)	0.20	0.84	(4.71)	(2.70)	(2.32)	(2.03)	(4.52)	(2.46)
<b>Total Census</b>	<b>2.23</b>	<b>4.86</b>	<b>(4.87)</b>	<b>(4.77)</b>	<b>(1.19)</b>	<b>2.10</b>	<b>(4.29)</b>	<b>(9.48)</b>	<b>(4.53)</b>	<b>(0.16)</b>	<b>5.27</b>	<b>2.81</b>	<b>(1.06)</b>
<b>Admissions</b>	<b>(7)</b>	<b>(9)</b>	<b>(10)</b>	<b>(14)</b>	<b>(13)</b>	<b>(1)</b>	<b>(18)</b>	<b>(12.00)</b>	<b>(16.00)</b>	<b>(3.00)</b>	<b>(2.00)</b>	<b>(10.00)</b>	<b>(115)</b>
<hr/>													
	31	28	31	30	31	30	31	31	30	31	30	31	365

Deceased Trends at CNRC

1/18/2018

	January	February	March	April	May	June	July	August	September	October	November	December	Total by Year
2017	12	18	14	18	13	7	10	23	11	15	9	7	157
2016	14	11	20	14	14	9	9	10	8	10	14	14	147
2015	12	14	9	9	6	4	15	9	5	8	13	9	113
2014	15	9	14	14	5	13	11	11	6	8	11	14	131
2013	16	12	17	10	4	5	8	10	6	9	7	8	112
2012	14	9	6	11	12	4	4	8	11	5	5	5	94
2011	7	12	15	11	5	8	7	8	4	9	8	8	102
<b>Total By Month</b>	<b>90</b>	<b>85</b>	<b>95</b>	<b>87</b>	<b>59</b>	<b>50</b>	<b>64</b>	<b>79</b>	<b>51</b>	<b>64</b>	<b>67</b>	<b>65</b>	<b>856</b>
<b>Average by Month</b>	<b>12.86</b>	<b>12.14</b>	<b>13.57</b>	<b>12.43</b>	<b>8.43</b>	<b>7.14</b>	<b>9.14</b>	<b>11.29</b>	<b>7.29</b>	<b>9.14</b>	<b>9.57</b>	<b>9.29</b>	<b>122.29</b>
<b>% of Average Deaths by Month</b>	<b>10.51%</b>	<b>9.93%</b>	<b>11.10%</b>	<b>10.16%</b>	<b>6.89%</b>	<b>5.84%</b>	<b>7.48%</b>	<b>9.23%</b>	<b>5.96%</b>	<b>7.48%</b>	<b>7.83%</b>	<b>7.59%</b>	

CNRC's Fund Balance Trends - not including Endowment

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	Budget 2017	YTD 2017 Actuals	2016 Actuals	2015 Actuals	2014 Actuals	2013 Actuals	2012 Actuals	2011 Actuals	2010 Actuals
Beginning Fund Balance	3,363,991.66	3,363,991.66	3,639,796.81	3,502,117.66	3,033,096.58	2,777,036.96	3,620,840.58	4,860,604.77	5,044,703.30
Endowment			(98,199.06)	(216,349.41)	(215,243.60)				
Surplus/(Loss)					684,264.68				
Surplus/(Loss)	(414,650.00)	(424,256.95)	(275,805.15)	137,679.15	469,021.08	256,059.62	(843,803.62)	(1,239,764.19)	(184,098.53)
Ending Fund Balance	<u>2,949,341.66</u>	<u>2,939,734.71</u>	<u>3,363,991.66</u>	<u>3,639,796.81</u>	<u>3,502,117.66</u>	<u>3,033,096.58</u>	<u>2,777,036.96</u>	<u>3,620,840.58</u>	<u>4,860,604.77</u>

Resident Revenue 2017 vs 2016 YTD

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	Revenue		
	2017	2016	Variance
PP	\$ 3,034,887.44	\$ 3,838,315.00	\$ (803,427.56)
Medicare	\$ 2,731,911.15	\$ 2,444,501.10	\$ 287,410.05
Medicaid	\$ 13,960,875.43	\$ 14,154,027.46	\$ (193,152.03)
VA	\$ 966,932.88	\$ 547,220.41	\$ 419,712.47
CI	\$ 1,199,599.41	\$ 1,092,072.95	\$ 107,526.46
Hospice	\$ 5,713.26	\$ 34,877.23	\$ (29,163.97)
Retro R&B *	\$ -	\$ -	\$ -
<b>Total R&amp;B</b>	<b>\$ 21,899,919.57</b>	<b>\$ 22,111,014.15</b>	<b>\$ (211,094.58)</b>
Therapy	\$ 1,467,476.02	\$ 715,456.88	\$ 752,019.14
Va Pharmacy	\$ 76,934.75	\$ 46,283.97	\$ 30,650.78
Misc resident income	\$ (13,068.84)	\$ 6,455.58	\$ (19,524.42)
<b>Total Resident Income</b>	<b>\$ 23,431,261.50</b>	<b>\$ 22,879,210.58</b>	<b>\$ 552,050.92</b>

	Census					
	2017		2016		Variance	
	Avg Days	Days	Avg Days	Days	Avg Days	Days
PP	28.85	10,530	35.00	12,810	(6.15)	(2,280)
Medicare	15.44	5,637	13.94	5,102	1.50	535
Medicaid	196.34	71,664	180.20	65,954	16.14	5,710
VA	9.81	3,581	5.40	1,975	4.41	1,606
CI	10.56	3,854	8.26	3,022	2.30	832
Hospice	0.12	44	0.45	163	(0.32)	(119)
<b>Total</b>	<b>261.12</b>	<b>95,310</b>	<b>243.24</b>	<b>89,026</b>	<b>17.88</b>	<b>6,284</b>

	\$/day		
	2017	2016	Variance
	PP	\$ 288.21	\$ 299.63
Medicare	\$ 484.64	\$ 479.13	\$ 5.51
Medicaid	\$ 194.81	\$ 214.60	\$ (19.79)
VA	\$ 270.02	\$ 277.07	\$ (7.05)
CI	\$ 311.26	\$ 361.37	\$ (50.11)
Hospice	\$ 129.85	\$ 213.97	\$ (84.12)
	n/a	n/a	n/a
<b>Total</b>	<b>\$ 229.78</b>	<b>\$ 248.37</b>	<b>\$ (18.59)</b>
Therapy	\$ 15.40	\$ 8.04	\$ 7.36
Va Pharmacy	\$ 0.81	\$ 0.52	\$ 0.29
Misc Income	\$ (0.14)	\$ 0.07	\$ (0.21)
<b>Total</b>	<b>\$ 245.85</b>	<b>\$ 257.00</b>	<b>\$ (11.15)</b>

Resident Revenue 2017 Actual to Budget

	Revenue		
	Actual	Budget	Variance
PP	\$ 3,034,887.44	\$ 3,682,356.00	\$ (647,468.56)
Medicare	\$ 2,731,911.15	\$ 3,016,418.18	\$ (284,507.03)
Medicaid	\$ 13,960,875.43	\$ 14,096,690.86	\$ (135,815.43)
VA	\$ 966,932.88	\$ 451,238.36	\$ 515,694.52
CI	\$ 1,199,599.41	\$ 1,262,611.91	\$ (63,012.50)
Hospice	\$ 5,713.26	\$ 21,961.68	\$ (16,248.42)
Retro R&B	\$ -	\$ -	\$ -
<b>Total R&amp;B</b>	<b>\$ 21,899,919.57</b>	<b>\$ 22,531,276.99</b>	<b>\$ (631,357.42)</b>
Therapy	\$ 1,467,476.02	\$ 816,783.04	\$ 650,692.98
Va Pharmacy	\$ 76,934.75	\$ 27,658.85	\$ 49,275.90
Misc resident income	\$ (13,068.84)	\$ 0.00	\$ (13,068.84)
<b>Total Resident Income</b>	<b>\$ 23,431,261.50</b>	<b>\$ 23,375,718.88</b>	<b>\$ 55,542.62</b>

3.56

	Census					
	Actual		Budget		Variance	
	Avg Days	Days	Avg Days	Days	Avg Days	Days
PP	28.85	10,530	35.00	12,775	(6.15)	(2,245)
Medicare	15.44	5,637	18.00	6,570	(2.56)	(933)
Medicaid	196.34	71,664	193.00	70,445	3.34	1,219
VA	9.81	3,581	5.00	1,825	4.81	1,756
CI	10.56	3,854	15.00	5,475	(4.44)	(1,621)
Hospice	0.12	44	-	-	0.12	44
<b>Total</b>	<b>261.12</b>	<b>95,310</b>	<b>266.00</b>	<b>97,090</b>	<b>(4.88)</b>	<b>(1,780)</b>

	\$/day		
	Actual	Budget	Variance
	PP	\$ 288.21	\$ 288.25
Medicare	\$ 484.64	\$ 459.12	\$ 25.52
Medicaid	\$ 194.81	\$ 200.11	\$ (5.30)
VA	\$ 270.02	\$ 247.25	\$ 22.77
CI	\$ 311.26	\$ 230.61	\$ 80.65
Hospice	\$ 129.85	\$ -	\$ 129.85
	\$ 229.78	\$ 232.07	\$ (2.29)
Therapy	\$ 15.40	\$ 8.41	\$ 6.98
Va Pharmacy	\$ 0.81	\$ 0.28	\$ 0.52
Misc Income	\$ (0.14)	\$ 0.00	\$ (0.14)
<b>Total</b>	<b>\$ 245.85</b>	<b>\$ 240.77</b>	<b>\$ 5.08</b>

365 YTD days  
366 2016 YTD Days

**Claremont Board Meeting**

**1/22/18**

**Reportable Event(s) for**

**December 2016**

**December 23, 2017 – Transfer / Admission to Hospital Because of Injury / Accident**

A female resident, an independent ambulatory, was found in hallway bathroom lying on her left side. Blood noted coming from her nose. Physician and family were notified. Physician ordered resident to be sent to the ER. The resident was returned to CNRC with the diagnosis of 2 fractured fingers on her left hand, and a nasal bone fracture. The report was accepted by the State Department of Health.

**Significant Complaints for**

**December 2016**

There we no significant complaints / issues for the month of December.

Respectfully submitted,

Bob Ritter, NHA